#### Statement of Outlays and Outcomes/Targets: Annual Plan 2005-06

	(Rs.in crores)									
Sl. No	Name of the Scheme/ Programme	Objective/Outcome	Outlays	Quantifiable Deliverables	Processes/Timelines *	Remarks/Risk Factors				
1	Computerisatio Development	n of post offices (instal	lation of	MPCMs), Accoun	nts and Administrative office	es and software				
a	Computerisation	(1) Provision of single window facility through multipurpose counter machines and networked Banking facility; (2) Efficient and speedier processing leading to less queuing time for customers. (3) Higher productivity per staff.	239.20	Computerisation of 3466 POs	Q1: Release funds for site preparation (for hardware orders placed during March 2005) Q2: Release funds for site preparation and installation of hardware for 2860 SOs Q3: Place orders for hardware for 606 SOs Q4: Install hardware and make the computerised offices operational; ensure full booking of outlay by liaising with DGS&D and the Circles	Risk factors for a-c: (1) Reduction in outlay being effected at the RE stage for lack of adequate booking of expenditure. (2) Delay				
b	Computerisation of Postal Accounts Offices (PAOs)	Computerised maintenance of accounts and records leading to savings in manpower and space	1.50	Computerisation of 3 PAOs,	Q1: Release funds for site preparation Q2: Install hardware in 3 PAOs Q3 & Q4: Ensure full booking of outlay by liaising with DGS&D and the Circles	in announcement of DGS&D rate contract; (3) bills for hardware not being raised by DGS&D on time.				
с	Computerisation of Administrative Offices (AOs)	Computerised maintenance of records and administrative files for faster decision making, leading to better management of postal network	8.00	Computerisation of 100 AOs,	Q1: Release funds for site preparation Q2: Install hardware for 70 AOs Q3: Install hardware for 30 AOs Q4: ensure full booking of outlay by liaising with DGS&D and the Circles					

d	Software Development	Development of customised software to	1.00		Q3:Complete projects/processes under	
0	Refinement	cater to specialised needs of postal operations (on demand and on-going basis)	0.20		software development and software refinementQ4: Ensure full booking of expenditure by liaising with Circles, PTC Mysore, etc	
f		Ensuring uninteruppted computer processes through AMC with external specialists and supply of consumables	0.20		Q4: AMC and consumables	
	Sub Total		250.10			
2	Automatic Mail	Processing Centres (A	MPC)			
a	AMPC	Improvement in efficiency of mail processing/sorting by conversion of manual operations into automatic computerised operations	20.00	AMPC at Kolkata	<b>Q1:</b> Hold EFC meeting; approval and acceptance of EFC recommendations <b>Q2</b> : Finalise equipment configuration and pre-tender formalities, float global tender <b>Q3</b> : Selection of vendor and issue of purchase orders	Subject to formalities for global tender etc being completed as scheduled
	Sub Total		20.00			
3	National Data C	lentre				
a	National Data Cent re	Facilitate effective access to online and real time information and data management through networking all computerised postal units	10.00	1 NDC	<b>Q1:</b> Prepare EFC memo and hold EFC meeting <b>Q2</b> : Orders to be placed with NIC <b>Q3</b> : Procure hardware, commence installation and testing <b>Q4</b> :Complete testing and establish the network in 52 Head Post Offices	
	Sub Total		10.00			

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4	<b>Construction</b> of	f buildings				
а		Develop own accommodation for operative offices to provide enabling environment for customers and staff in operative offices and reduction of rental expenditure.	12.80	To commence construction of 17	to commence construction of 2 PO/MOs Q3: To complete	Non-receipt of bills from contractors; non- completion of formalities by civic authorities
b	Construction of Administration Offices	Develop own accommodation for postal administrative offices to provide enabling environment for the staff and reduction of rental expenditure	3.50	To complete construction of : 5 administrative offices; to commence construction of 5 administrative offices; continue construction of16 admn offices	Q1: Release of funds to complete construction of 3 administrative offices Q2: To complete construction of 2 Admn. Offices to commence construction of 1 Admn. Office Q3: Pre construction formalities for 4 Admn. Offices Q4:To commence construction of 4 Admn. Offices	

с	Staff Quarters	Development of staff quarters as a welfare measure to motivate the staff.	5.00	To complete construction of: 13 staff quarters. To commence construction of 13 staff quarters; continue construction of 30 staff quarters	<ul> <li>Q1: Release of funds Q2: To complete construction of 3 Staff Qtrs and to commence construction of 1 Staff Qtr. Q3 :To complete construction of 7 Staff Qtrs and to commence construction of 3 Staff Qtrs.</li> <li>Q4:To complete construction of 3 Staff Qtrs and to commence construction of 3 Staff Qtrs</li> </ul>	
d		Purchase of land for building postal premises in strategic locations	0.20		<b>Q3</b> : Purchase land <b>Q4</b> : 10 ensure 100 percent booking	Non completion of negotiations/clearances is a risk factor
e	Ineritade	Preservation of heritage buildings	2.50	Preserve heritage buildings	Q1: Release of funds Q2 - Q4: Preserve heritage buildings like Kolkata GPO, New Delhi GPO, Agra GPO and restore Chennai GPO	
	Sub Total		24.00			

5	Modernization	of operative / working	systems	(improving ergo	nomics)	
a	Modernization (improving ergonomics) of Post Offices	1.Improve ergonomics of 205 post offices and better work environment for staff and customers resulting in a modern image for POs 2. Provision of financial services of post office through exclusive Postal Finance Marts	10.88	1.Modernisation of: 205 POs 2. Setting up 150 Postal Finance Marts	Q1: Allotment of funds to Circles and processing cases by Circles; Secure approval of competent auhtority for setting up of PFM Q2: Civil and electrical works at Circle level; Place tenders and set up 100 PFMs. Q3: Civil and electrical works at Circle level and modernisation of 85 POs; Set up 50 PFMs. Q4: Complete modernisationof 120 POs and ensure 100 percent booking of funds allotted.	<ul> <li>(1) Proposal for enhancing outlay per post office to implement the new concept of PFMs within the activity Modernisation of Post Offices (improving ergonomics) to be got approved in consultation with Planning Commission (2) Timely receipt of bills from suppliers after supply of equipment is a risk factor.</li> </ul>
b	Mechanical equipment	Reduction of drudgery and render a more efficient service by supply of mechanical equipment to POs	2.70	Provision of Mechanical equipment to 450 POs	Q1: Secure administrative approval and allotment of funds to Circles Q2: Circles to process tenders for procuring equipment; supply of equipment to 250 POs Q3: supply of equipment to 200 POs Q4: Ensure 100 percent booking of funds allotted	<ol> <li>(1) Enhancement of limit of Rs.25,000 per post office to Rs,60,000 to be got approved in consultation with Planning Commission.</li> <li>(2) Timely receipt of bills from suppliers after supply of equipment is a risk factor.</li> </ol>

с	Modernization of Speed Post Centres (SPCs)	Better operational facilties in terms of equipment/ furniture for workers as well as customers leading to better job satisfaction and improved customer service	1.50	Modernisation of 150 Speed Post Centres	Execution of work by	Timely receipt of bills from suppliers after supply of equipment is a risk factor.
d	(improving ergonomics) of	Improvement in operational faciilties in terms of equipment/furniture, etc. leading to better working conditions	0.05	Modernisation of 5 mail offices	Modernisation of 5 Mos Q3: Ensure 100 percent booking	Timely receipt of bills from suppliers after supply of equipment is a risk factor.
e	Infrastructural equipment for Rural Post Offices	Provision of infrastructural equipments to BOs whose performances are above a minimum prescribed, to serve as an incentive to perform better.	1.00	Infrastructural equipment to 2000 rural POs;	infrastructural equipment	Timely receipt of bills from suppliers after supply of equipment is a risk factor.
f		Improvement in operational facilities in terms of equipment/furniture leading to better maintenance and repair functions	0.65	Modernisation of 30 Mail Motor Depots	completion report and ensure	Timely receipt of bills from suppliers after supply of equipment is a risk factor.
	Sub Total		16.78			

6	Modernization	/ upgradation of premi	um product	s		
a	Business expansion (Speed Post)	Improved facilities for booking and delivery of Speed Post articles, transmission and customer care	1.00	Upgradation of 15 State Speed Post Centres into National Speed Post Centres	Q1: Release funds for site prepartion, identification of locations Q2:Place purchase orders on DGS&D for hardware; execution of site preparation in 4 SPCs Q3: Site preparation in 6 SPCCs Q4: Site preparation in 5 SPCs. Ensure 100 percent booking of allotted funds	Delay in announcement of DGS&D rate contracts; bills for hardware not being raised by DGS&D on time.
b	Upgradation of track & trace (speed net)	Enhanced reliability of Speed Post service by increasing percentage of track and traceability of articles resulting in improvement in customer services	1.00	Provision of Track and Trace (Speed Net) facility to 130 Speed Post Centres	Q1: Release funds for site prepartion, identify of SPC in consulation with Circles Q2:Place purchase orders on DGS&D for hardware; execute site preparation in 29 SPCs Q3: Execute work in 58 SPCs Q4: Execute work in 43 SPCs. Ensure 100 percent booking of allotted funds	Timely finalisation of rate contract by
с		Computerised booking and delivery of articles in POs leading to reduction in waiting time for customers and increase in output per staff	2.82	Computeri- sation of 350 Speed Post Booking/Deli very offices	Q1: Release funds for site prepartion, identify POs in consulation with Circles Q2:Place purchase orders on DGS&D for hardware; execute site preparation in 78 POs Q3: Execute work in 156 POs Q4: Execute work in 116 POs . Ensure 100 percent booking of allotted funds	DGS&D. Timely receipt of bills from DGS&D

d	ISO Certification	Facilitating assured quality at each level of operations and securing ISO certification for Speed Post	0.01	Not quantifiable as only token funds have been given pending completion of pre- implementa- tion activities	<b>Q3:</b> Complete pre- implementation activities				
e		Better visibility of India Post brand through mailers, brochures, advertisements in print and electronic media	4.50	Promotion of premium products	Q1: Release funds for promotion of premium products Q2-Q4:promotion of premium products and ensure 100 percent booking of allotted funds				
		Assessment of Market (demand and supply) and customer preferences to develop new products	0.60	Surveys	<ul> <li>Q1: Finalise Survey subjects and initiate action on 2 surveys (parcel service and market segmentation)</li> <li>Q2:Complete 2 surveys, finalise 4 survey subjects and initiate action Q3: Conduct 4 market survyes Q4: Complete 4 market surveys.</li> </ul>				
-	Sub Total		9.93						
many accour	* Booking of expenditure is shown as a separate process because implementation is spread throughout the country, involves many Head Post Offices and multiple agencies and is a process in itself to ensure booking under the relevant Plan head of account.								
7	Training Training			I					
1	Training Institute Learning								

a	Training / programmes for Group "A" & "B" Officers	(i) Enhance capability of officers/staff to meet the challenges in management of postal operations (ii) Increase in number of officers/staff trained under different managerial/operational modules (financial management/ technology/marketing)	0.50	Train 275 Gr. A and Gr. B Officers	Q1: Release funds. Train 65 Group A and Group B officers Q2:Train 70 Group A and Group B officers, monitor and ensure 50 percent booking Q3: Train 70 Group A and Group B officers, monitor and ensure 75 percent booking Q4: Train 70 Group A and Group B officers, monitor and ensure 100 percent booking of allotted funds	
b	In-service Training		1.00	In-service training to 4750 officers/ staff	Q1: Release funds. Train 1150 Officers/staff Q2:Train 1200 officers/staff and monitore and ensure 50 percent booking Q3: Train 1200 officers/staff, monitore and ensure75 percent booking Q4: Train 1200 officers/staff, monitore and ensure 100 percent booking of allotted funds	
с	Computer Training		1.00	computer training to 9000 staff	Q1: Release funds. Train 2250 staff Q2:Train 2250 staff; monitor and ensure 50 percent booking Q3: Train 2250 staff, monitor and ensure 75 percent booking Q4: Train 2250 staff, monitor and ensure 100 percent booking of allotted funds	

d	Training material/ equipment		1.00	provision of training equipment	Q1: Release funds; issue purchase orders on DGS&D purchase materials for conduct of training programmes Q2- Q4:Supply and installation of equipment; purchase material for conduct of training programmes. Ensure 100 percent booking of allotted funds	(1) Timely finalisation of rate contracts by DGS&D. (2) Timely receipt of bills from DGS&D
2	Workplace Learning					
a	In- serviceTraining to officials	(i) Enhance capacity and updation of skills of operative staff to handle postal operations efficiently and to meet emerging challenges (ii) Increase in number of personnel capable of: (a) handling computers; (b) marketing; (c) customer	0.50	Workplace training to 15000 postmen and GDS BPMs	<b>Q1</b> : Release funds. Train 3750 postmen/GDS BPMs <b>Q2</b> :Train 3750 postmen/GDS BPMs and ensure 50 percent booking <b>Q3</b> : Train 3750 postmen/GDS BPMs, monitor and ensure 75 percent booking <b>Q4</b> : Train 3750 postmen/GDS BPMs, monitor and ensure 100 percent booking of allotted funds	
b	Computer training to officials	care; (d) higher responsibility, etc	1.00	Computer training to 20000 staff	Q1: Release funds. Train 5000 staff Q2:Train 5000 staff and ensure of 50 percent booking Q3: Train 5000 staff, monitore and ensure 75 percent booking Q4: Train 5000 staff, monitore and ensure 100 percent booking of allotted funds	

с * Воо	Training equipment/ material king of expenditure is	shown as a separate	1.00	provision of training equipment pecause impler	Q1: Initiate proposal for setting up of WCTCs at Divisional Offices Q2:Place purchase orders on DGS&D for hardware Q3: Ensure supply and installation of equipments at sites; purchase material needed to conduct training programmes Q4: To obtain completion report and ensure 100 percent booking of allotted funds nentation is spread throughout the c	ountry, involves
many accou		l multiple agencies a	and is a pr	ocess in itself	to ensure booking under the relevan	t Plan head of
	Training Buildings PTC Saharanpur - Ladies Hostel PTC, Guwahati- Building Complex	Augmentation of accommodation	2.00	Construction	Q1: Release funds; preparation of PD & PE for PTC Saharanpur & PTC Guwahati, prepartion of SOA for PT Mysore, and continue construction of Gents Hostel in PTC Vadodara Q2:AA&ES for PTC Saharanpur & PTC Guwahati; preparation of PD&PE for PTC Mysore and continue construction of Gents Hostel in PTC Vadodara Q3:	Achievement of targets for civil works is subject to
	PTC, Mysore- Ladies Hostel	facility for training additional staff.		institutes	Float tenders for PTC Saharanpur and PTC Guwahati; AA&ES for PTC Mysore and continue construction of Gents Hostel in PTC Vadodara Q4: Starting construction for PTC Saharanpur and PTC Guwahati, float tenders for PTC	receipt of clearances from civic authorities
	PTC Vadodara: Gents Hostel				Mysore and complete construction of Gents Hostel in PTC Vadodara	
	Sub Total		8.00			

8	Computerisatio	n and networking of M	ail Office	s		
	Computerisation of Head Record	(i) Increase efficiency by computerised management of accounts and records leading to higher output per staff (ii) Faster disposal of staff cases; (iii) Faster complaint settlement.		Computerise 15 HROs	site preparation <b>Q2:</b> Site preparation and place orders on	DGS&D. (2) Timely submission of bills by
n	Setting up of Computerised Registration Centres (CRCs)	(i) Efficient recording of movement of accountable articles through computerisation enabling track and traceability of registered articles and improvement in record management; (ii) Enabling enviroment for easy, faster complaint settlement	0.66	Computerised	Circles for site preparation for 34 sites <b>Q2</b> : Electrical and civil works; place orders for hardware at DGS&D rates <b>Q3</b> : Allotment for 6 sites and placing orders on vendors <b>Q4</b> : Supply and installation and software stabilisation in CRCs;	DGS&D (3) Additional funds needed in RE for purchase of hardware;

с	Track & Trace system for accountable articles	(i) Availability of data regarding movement of accountable articles centrally leading to increase in track and traceability of accountable articles. (ii) Track & Trace facility on internet to customers and faster settlement of complaints	0.01	Only token funds provided	Q3: Execution of work at circles after funds are received Q4: Ensure 100 percent booking of allotted funds	(1) Timely availability of rate contracts for hardware from DGS&D. (2) Timely submission of bills by DGS&D (3) This activity will be taken up subject to additional funds being available in RE after the evaluation process of the existing computerised handling of mail processing is completed.
	Sub Total		1.87			
9	Establishment o	f express parcel post ce	ntres	1		
a	Establishment of Express Parcel Post Centres	(i) Computerisation of parcel operations leading to increase in track and traceability of parcels (ii) better quality control and increase in parcel business	2.50	Establish- ment of 30 Express Parcel Post Centres	Q1: Formulate proposal to secure SFC approval for the project Q2: Secure SFC approva for the project Q3: Establish 20 Express Parcel Post Centres Q4:Establish 10 Express Parcel Post Centres. Ensure 100 perce booking of allotted funds	)
b		Specialised handling of parcels on par with international standards by providing track and trace mechanism; generation of more revenue from international parcel business	0.55	of 3	Q1: Formulate proposal to secure SFC approval for the project Q2: Secure SFC approva for the project Q3: Procure hardware, complete of civil/electrical works Q4:Install hardware and software. Ensure 100 percent booking of allotted funds	
	Sub Total		3.05			

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10	Expansion of po	ostal network				
a	Opening of Panchayat Sanchar Sewa Kendras (PSSKs)	Quantitative : Increase access to basic postal facilties under Universal Service Obligation Qualitative : Provide basic post office facilities like sale of stamps and stationery and registration in a cost effective manner in locations where regular post offices cannot be provided due to income factor	1.90	V U	<b>Q1-Q4</b> : To support (recurring expenditure) 2371 PSSKs	
b	Opening of Extradepart- mental Post Offices (EDBOs)	Quantitative : Increase access to basic postal facilties under Universal Service Obligation Qualitative : Provide basic post office facilities like sale of stamps and stationery and registration in a cost effective manner in locations where regular post offices cannot be provided due to income factor	0.13	opening of	Q1: Prepare EFC memo and vetting by scrutinising agencies Q2: Conduct EFC meeting; opening of 30 EDBOs in North East Q3: Open 40 EDBOs in North East Q4: Open 30 EDBOs in North East	Achievement of this target will be dependent on EFC's recommenda- tion whether more EDBOs should be opened

c	Support for NRC post offfices	Quantitative : Post offices which were opened on NRC basis in NE will be kept in existing status to provide postal, banking and insurance facilities in these remote areas Qualitative : Provide basic postal facilities like sale of stamps and stationery, registration facility, Savings Bank facilities, insurance facilities (life & non- life) and other retail facilities	2.60	to support (recurring expenditure) all NRC POs in North East	vettin Cond (recur in No Q3: E	Preparation of EFC memo and ag by scrutinising agencies <b>Q2:</b> uct EFC meeting to support rring expenditure) all NRC POs orth East and book expenditure Ensure 100 percent booking of a allotted	
	Sub Total		4.63				
11	New products a	nd services including D	evelopmer	nt of financial	prod	ucts and services	
0	New Products and services	To meet special needs of customers of post offices and generate more revenue	0.05	new servic and when t are	es as they	Q1: Initiate action to introduce new services/products Q2-Q4: Introduction of new services as and when they are conceptualised	
b	Customer Relations Management	Creation of support system (CRM) for launching of pre-paid cards service	0.50	Set up CR pre-paid ca		<b>Q1</b> : Prepare draft of NIT for CRM <b>Q2</b> : Tender processing in Circles and Dte <b>Q3</b> : Completion of processing <b>Q4</b> : Set up CRM for pre-paid cards	
c	Marketing	Create conducive condition for promotion of financial services to generate more revenue	2.00	Marketing publicity f financial services	and	<b>Q1</b> : Allocate funds to Circles <b>Q2-Q4:</b> Marketing and publicity for financial services and ensure 100 percent booking of allotted funds	
	Sub Total		2.55				

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12	Upgradation an	nd promotion of philate	ly		
a	Organisation of district level Philatelic Exhibitions	(i) Creation of conducive conditions for promotion of philately as a hobby and for revenue generation (ii) Increase in number of Philately	0.45	Organise district level philatelic exhibitions 60	Q1: Release funds. Organise 11 district level philatelic exhibitions Q2: Organise 14 district level philatelic exhibitions Q3: Organise 35 district level philatelic exhibitions Q4 : Ensure 100 percent booking of allotted funds
b	Provision of	Deposit accounts and generation of revenue through philately operations	0.20	provision of tools and equipment to 54 units.	Q1: Release funds. Provision of tools and equipment to 16 units Q2: Provision of tools and equipment to 18 units Q3: Provision of tools and equipment to 18 units Q4 : Provision of tools and equipment to 2 units and ensure 100 percent booking of allotted funds
с	Market Research and Surveys		0.06	Assess market requirements	Q1: Release funds Q2: Identification of survey areas/subjects Q3: Market research and surveys Q4 : Completion of surveys and ensure 100 percent booking of allotted funds

d	Promotional activities		0.20	To conduct philatelic workshops (500)/ seminars (44)/ festivals (44) and stamp design competition (60)	Q1: To conduct philatelic workshops (35); seminars (5) and festivals (4) Q2: To conduct philatelic workshops (180); seminars (17) and festivals (13) Q3: To conduct philatelic workshops (194); seminars (15) and festivals (27) and stamp design competition (60) Q4 : Philately to release newsletter; to conduct philatelic workshops (91) and seminars (7). Ensure 100 percent booking of allotted funds	
	Sub Total		0.91			
13	Computerisatio	on of International Mail P	rocessir	ng		
a	Computerisa- tion of International Mail Processing	Improvement in quality of service on par with international standards by provision of track and trace facility; expeditious disposal of enquiries/ complaints and reduction in compensation payments	0.01	Foreign Post Offices at Chennai and Kolkata	and electrical work at Foreign Post Office Kolkata <b>Q3</b> : Procurement of hardware for Foreign Post Office Kolkata <b>Q4</b> : Installation of hardware and completion of projects. Ensure 100 percent booking of	<ol> <li>(1) timely availability of rate contracts for hardware from DGS&amp;D.</li> <li>(2) Timely submission of bills by DGS&amp;D</li> </ol>
	Sub Total		0.61			
14	Research and d	evelopment / studies / sur	ve ys			
a	Research and Development	<ul> <li>i) Modern and efficient</li> <li>solutions for current</li> <li>postal operations</li> <li>ii) Road map for</li> <li>attaining self-</li> </ul>	0.05	P & D projects	Q1: Issue letters to Circles calling for proposals Q2: Process proposal and finalise Q3: Issue funds for implementation Q4 : Ensure 100 percent booking of allotted funds	

	Studies/surveys		0.70	To undertake studies/ surveys including System Study of the Department	Q1: Preliminary report of Syster Study Q2: Initiate action for oth Studies and surveys Q3: Final r of System Study; process propo if any, for studies and survyes Q To complete other studies/surve	er eport sals, <b>24</b> :
	Sub Total		0.75			
15	e-Bill Post					
a	e-Bill Post	Outlay is provided for AMC and modification of software	0.10	Facility for citizens to pay their utility bills through post office	Q3: AMC and modification of software to customise it to speci needs.	al
	Sub Total		0.10			
16	e-Post			•		
a	e-Post	Outlay is provided for AMC and modification of software	0.20		<b>Q3</b> : AMC and modification of software to meet customised needs.	
	Sub Total		0.20			
17	Modernisation	of circle stamp depots				
	Modernisation of Circle Stamp Depots	Effective inventory control (better management of resources, better forecasting and timely supply) through creation of computerised data base	0.44	Modernisa- tion of 5 Circle Stamp Depots	<b>Q1:</b> Release funds <b>Q2:</b> purchase of hardware through DGS&D and site preparation for 5 Circle Stamp Depots <b>Q3:</b> Modernisation of 5 Circle Stamp Depots and ensure 100 percent booking of allotted funds	(1) timely availability of rate contracts for hardware from DGS&D. (2) Timely submission of bills by DGS&D
	Sub Total		0.44			

18	Mechanisation/Modernization of mail movement						
a	Mail motor vehicles	Purchase of vehicles for				Scheme is not being allowed to be	
b	Mechanised delivery	carriage of mails in routes where reliable transport facilities are not available especially in the NE, provide mopeds/three wheelers to mechanise delivery and collection of mails	0.02	of Mail Movement - only token	<b>Q1-Q4:</b> Place orders for vehicles based on estimated demand and ensure 100 percent booking of allotted funds	implemented since last year on the grounds that vehicles cannot be purchased due to economy instructions issued by Ministry of Finance. Token provision given pending lifting of this restriction.	
	Sub Total		0.02				
19	VSAT	Complete spillover payments on VSAT	0.06	trans mission of	<b>Q1-Q4:</b> Complete processing of files to ensure timely payment of pending bills	Payment is dependent on clearances/approvals being received from competent authority.	
	GRAND TOTAL		354.00				
	Head Post Offic	-	-	-	nentation is spread throughout t to ensure booking under the rele	-	